

# What builds adolescent capacity in a school setting?

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# Background

- Evolved from earlier research examining student successes and positive mental health outcomes
- Findings indicated positive outcomes may arise from a capacity-building environment



# Research Objective

To identify capacity building situations and experiences to further understanding of what promotes capacity development in adolescents in an alternative high school setting



# Definition

Capacity building (a process):

Something that promotes one's ability, feeling capable, 'stepping up to the plate' - activities that improve one's ability to realize goals



# Research Design

- Participatory action research (PAR)
- Team of high school students, staff and university researcher
- Equally shared decision-making process between adolescents and adults



# Methods

- Focus groups and interviews
- Data collection was directed by Appreciative Inquiry: a strengths-based philosophy and research method
- Deliberate positive focus – looking for capacity building experiences



# Project Results

Answers to our 5 guiding research questions:

1. What does capacity building mean to students and staff?



# #1 Quote

“... and if I am feeling good and people got faith in me and I’ve got faith in myself, I can do anything ... and that’s what [this school] taught me ...”

(student focus group)





## Question #2

2. What school experiences have students found to be capacity building?



## #2 Quote

“... people recognize that the first time a student gets up [at the school meeting] and talks is a watershed moment ... [even] giving a bouquet ... that’s still something major for the students to do something publicly. And so, that can kinda break the ice for the student and increase their confidence to doing [other] things...”

(staff focus group)



## Question #3

3. What student-teacher relationships promote capacity building?



## #3 Quote

“[A teacher] really helped me discover what exactly my talent is ... I suppose I do what I do now [in my worklife] because of ... having that talent realized in the beginning ...”

(student alumni focus group)



## Question #4

4. What role does a school democratic process play in student capacity building?



## #4 Quote

“It’s confidence [building] with the Chair [position], at [the school’s weekly meeting] ... it was really nerve racking ‘cause I don’t know these people very well and, but you just do it and kinda break that boundary ... I was like ‘I can do it, I’ll do it again!’”

(focus group student)



## Question #5

5. What strategies do students and staff feel would be effective in promoting student capacity?



## #5 Quote

“... you just have to sort of underscore that this is **THEIR** community. That school belongs to those kids ... It’s real. It’s not being said to make them happy or to try to get them to behave in a certain way – it’s real ... and it’s a collaboration between everybody there.”


(parent focus group)





# Major Theme

Supportive healthy relationships were found to be one of the most important factors in student capacity building



# Summary of Key Themes: Capacity-building environments

- Caring
- Challenges & risk taking
- Safety & security
- Non-judgmental environment
- Unconditional acceptance
- Student engagement in issues
- Shared power
- Freedom with responsibility
- Success
- Maturing experiences
- Adulthood preparation
- Mentoring
- Critical thinking



# Conclusions

Once the environment is set up for student involvement, support and safety to speak – students obtain adult experiences of voice, of capacity building and emotional growth



# Conclusions cont'd

The research found that when students' voices were nurtured and they participated in important school decision-making processes, a sense of confidence and capability was promoted. The sustainability of capacity-building outcomes for students was evident in alumni focus group discussions of long-term positive effects on their careers, family lives and even child rearing practices.



# Summary Quote

“[Students] find ... such a positive atmosphere and that everybody appreciates and celebrates their successes, that they become really confident and competent, academically as well, that they didn't think was possible ...”

(staff focus group)



# Q & A

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